

November 5, 2003





Austin Energy

- City-owned electric utility
- Revenues \$850 million
- Meters 380,000
- Population served 800,000
- 4% of Texas (ERCOT) load



- Nationally recognized conservation programs
- Green Power Program: GreenChoice (2001)





- Common points of emphasis
 - Improve air quality
 - Reduce "greenhouse" emissions
 - Improve generation diversity
 - Lessen dependence on fossil fuels
 - Investment in renewables development
 - Cost a little more





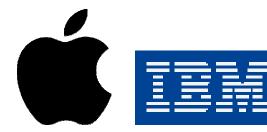


- Marketing challenges
 - Premium
 - How to secure significant participation
 - Acceptable advertising approach





Marketing philosophy

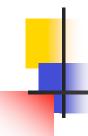


- Target large businesses
 - Program acceptance through association
 - Acceptable advertising approach
 - Create competitive atmosphere
 - Community recognition





- Addressing premium
 - Provide hedge for customer
 - Remove fuel charge
 - Replace with GreenChoice charge
 - GC charge stays fixed for contract term
 - Current GC charge fixed through 2011
 - Manage premium through investment
 - Up to 5% of net income annually in supply management



- Offset premium with energy efficiency
 - Provide commercial rebates
 - Provide free walk-through assessment
 - Provide project management
 - Provide volume discount pricing





- Recognition advertising
 - Multi-faceted package
 - Paid advertising for reach
 - Continuing recognition





- Recognition Advertising Package (700,000 kWh or 10%)
 - Individual newspaper ad (3 papers)
 - Composite newspaper ad (three per year)
 - 30-day billboard
 - 30-day theater presentation
 - City Council recognition
 - Customer newsletter composite (semiannual)
 - Customer newsletter/logo
 - Web site



SAMSUNG

Sung Lee, President, Samsung Austin Semiconductor

The Power to Choose **GreenChoice**

Samsung Lights the Way as Austin's First GreenChoice Corporate Champion

When Austin Energy called for local corporations to champion Austin's newest renewable energy program, Samsung Austin Semiconductor was first to step forward and choose electricity from the clean sources of sun, wind, and biogas.

Samsung has committed to purchase 12 million kilowatt-hours of renewable energy each year. That's enough to power the needs of 1,000 homes year round. Austin Energy applauds Samsung for its demonstrated leadership as our city's first corporate green power member.

Enroll in GreenChoice today, and help Austin build one of America's largest renewable energy programs.

Call 499-7827 or apply online at www.austinenergy.com.





Wind Power Puts the Sizzle in Our Cuisine

At the Iron Cactus we deliver traditional cuisine with a twist that reflects Austin's unique mixture of Southwestern roots and cosmopolitan flavors.

Now our two restaurants are powered by clean, renewable energy that delivers extra sizzle to both our fajitas and our community's quality of life. Join us and sign up for GreenChoice today by visiting www.austinenergy.com or calling 505-3651.





AMD Means Green.

AMD's passion for environmental concerns inspires us to be one of the nation's largest industrial users of 'green power.' Through Austin Energy's GreenChoice program, we're spearheading the use of non-traditional energy resources, powering our energy-efficient facilities using solar, wind, and biomass solutions. And what's good for the environment is good for the people who live in it.

Join us and enroll in GreenChoice. Visit www.austinenergy.com or call 505-3651.

GreenChoice



Austin's Community-Owned Electric Utility



You're in Good Company

Businesses Powered by Clean Energy from GreenChoice

ClayWays Pottery Studio & Gallery

Corporate Champions

3M Corporation 823 Congress Ambion AMD Apple BAE SYSTEMS College Houses Concordia Lutheran University Fisher-Rosemount Systems Four Seasons Ginny's + Merit Graeber, Simmons & Cowan Greenwood Towers GSD&M GTI Coatings Habitat Suites Hotel Heart Hospital of Austin Hyatt Regency Iron Cactus Kinko's La Quinta LBJS Broadcasting Live Oak Development Maudie's Café Pier 1 Imports Rebekah Baines Johnson Center Samsung Solectron State Farm Insurance Texas Commission on Environmental Quality Texas Governor's Mansion Tokyo Electron

Small Business Partners

4001 Duval Salon Academy of Oriental Medicine Advanced Insulation of Texas Affordable Storage Alori Property Management Amazing Face Amazonia Aquariums American Lung Association of Texas Austin Autohaus Austin Chronicle Austin Computing Solutions Austin Eye Clinic Austin Lyric Opera Austin Outdoor Gear & Guidance Austin Quantity Photo Austin Trust Company Avenue A Homeowners Association Avenue B Grocery & Market Balcones Frame Supply Bangs Hair Salon Barley + Pfeiffer Architects Bates Investigations Beaver Real Estate BENCHMARK Designers Goldsmiths Ben's Workshop Bicycle Sport Shop Butler Floors Canterberry Commons Homeowners Association Carolyn Bates, Ph.D. Carter Design & Associates Cedar Door Celebration! Center for Maximum Potential Building Systems Chipotle Burritos & Tacos Chittamani Buddhist Center Cielo Wind Power City of Austin Employees' Retirement System City of Sunset Valley

Club de Ville Convict Hill Floor Covering Corkran Energy, LP Crockett International Crystal Works Cutler Automotive CWOL.com David Cramer. Ph.D. David Poole, Ph.D. Dirty Martin's Hamburgers Dr. Emilio M. Torres Dr. James Maynard Dragon's Lair Drs. Rolland & Juli Fellows Ducati Austin Dynamic Reprographics Ebenezer Baptist Church Ecology Action of Texas Edward Jones Investments / Billy Johnson Edward Jones Investments / Cassandra Edlund Edward Jones Investments / David Nguyen Edward Iones Investments / Ed Gonzales Edward Jones Investments / Erin Hinzmann Edward Jones Investments / Fernando Kempff Edward Jones Investments / Guy Weinhold Edward Iones Investments / Larry Naivar Edward Jones Investments / Michael Davis Edward Jones Investments / Neil Walters Edward Iones Investments / Roy Longoria Edward Jones Investments / Roy Springer Edward Jones Investments / Susan K. Combs Edward Jones Investments / TJ Formby Edward Iones Investments / Travis Ross Environmental Defense Erlewine Guitars Family Eye Clinic Far West Optical FASTFRAME Feather & Fur Fernandez Group, Inc. Fire Island Hot Glass Studio First English Lutheran Church First Unitarian Universalist Church of Austin Flamingo Automotive Flatbed Press & Gallery Floor Covering Solutions Forbidden Fruit Friendly Car Care Good Flow Honey & Juice Company Greenstein & Kolker, Attorneys at Law Guadalune Arts Center Guardaupe Arts Center Guerrero-McDonald & Associates Hall Chiropractic Hampton Inn & Suites Downtown Austin Hangers Cleaners Hatch Partnership Healing Acupuncture Center Holistic Healing Center Horseshoe Bend Ranch Hostelling International Austin Houston Chronicle Huy Video I Luv video IBEX Properties - IO Studios In Step Inglis & Reynolds Ingils & Reynolds Inter-Cooperative Council - UT Student Housing Isle Temple Healing Arts Gallery John M. Scanlan Investments IOSCO JOSCO
Joseph C. Osborn, CPA
Kestrel Printing
Kirby Hall School La Casa Apartments Lauterstein-Conway Massage School Lazy Oak B&B Leon I Barish Attorney at Law - Mediator Lexington Homeowners Association Linsalata Realty Services Little People Development Center Mars Restaurant & Bar Meals on Wheels & More

MFI Management, LLC Midtown Grooming Milkshake Media Mojo's Daily Grind Mother's Café & Garden National Church Residences Olden Lighting Open Door Orchard Plaza Ozone Bikes Panasonic of Austin Paradise Pools & Spas Parkside Community Schools Paul Compton, MD PC Guru Perry Lorenz Pink Hair Salon & Gallery Planned Parenthood Plum Blossom Acupuncture & Massage Clinic Quickie Pickie Rafferty Ray Tonjes Builders Re:Source Texas REAL-COMP Renewable Energy Systems Robert R Thoreson DO Rose's Fresh Foods Rue's Antiques Ruta Maya International Headquarters Rydman Record Retrieval SASS and Martin Brothers Fresh Dressings Scanlan, Buckle & Young Sharp Properties
Shoal Creek Saloon
Sierra Club-Lone Star Chapter Silk Road Spider House St. James Episcopal Church Star Bar Starlite Restaurant Steve's Liquor Stores Strand Brothers Student Heritage Housing Summit Condos Homeowners Association Susan S. Fairbanks, CSW Telephone Distributors Incorporated Texas Delta Chi Texas Highway Patrol Association Texas Solar Power Co. The Body Therapy Center The Green Commercial Broker Childers Commercial Group The Natural Gardener The Osborne Companies Therapy Clothing Three Bears Childcare Travis Green Condo Homeowners Association Upper Crust Bakery Wade Wilson, Attorney at Law Westenfield Development Company Wheatsville Co-op White Mountain Foods Whole Earth Provision Co. Wildflower Organics wtpc Zilker Skyline Homeowners Association

GreenChoice



Join Austin's Clean Power Champions!

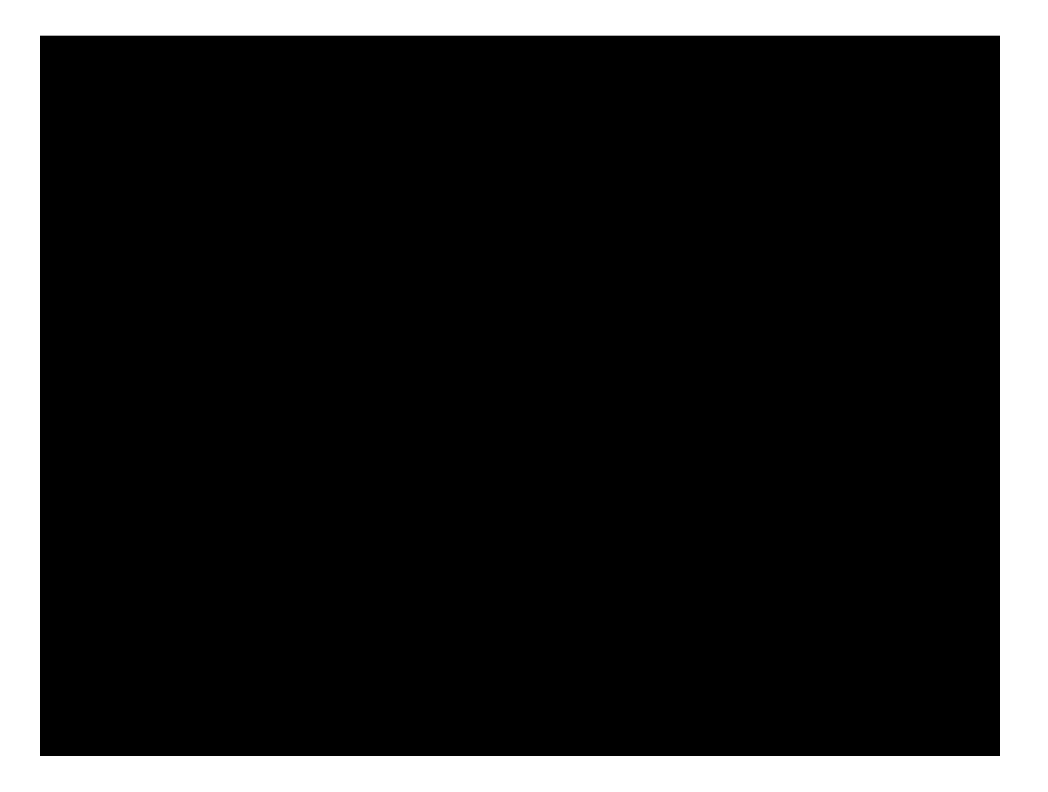


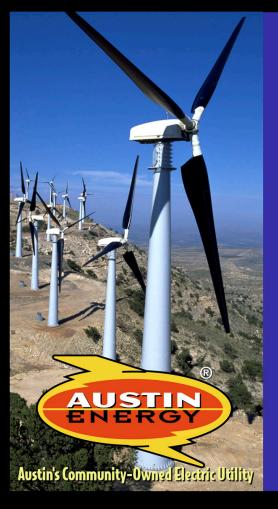












More than 100 Austin businesses use clean power from GreenChoice, and the list keeps growing!

Alori Property Management

Club de Ville

Cutler Automotive

Dirty Martin's Hamburgers

Fire Island Hot Glass Studio

Good Flow Honey & Juice Company

Isle Temple Healing Arts Gallery

James M. Shultz, MD

Mojo's Daily Grind

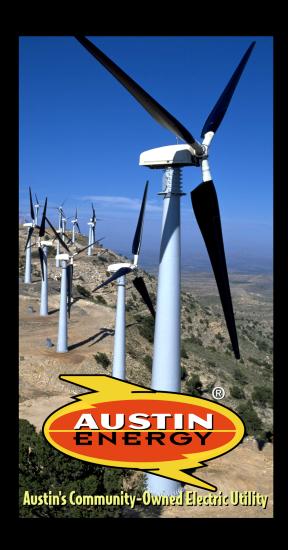
Pink Hair Salon & Gallery

Planned Parenthood

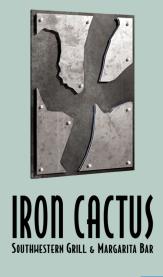
Public Citizen

Quickie Pickie

Sharp Properties



We choose green power for a clean Austin!





BAE SYSTEMS



TOKYO ELECTRON



Companies Support GreenChoice

reenChoice, Austin Energy's green J power program, welcomes six new Corporate Champions. All have

subscribed to 100% green power. The group is led by Tokyo Electron America, the first Austin high tech firm to power 100% with renewable energy — signing for 4.7 million kilowatt-hours (kWh) a year.

Advertising firm GSD&M has subscribed to almost 3 million kWh of green power annually with Ginny's+Merit, Greenwood Towers, the Iron Cactus and Kinko's signing for more than 1 million kWh each.

GreenChoice subscribers now include 150 Austin businesses and 6,500 residential customers who collectively will use more than 280 million kWh each year of clean power generated from wind, landfill methane gas and sunlight. Sign up today at www.austinenergy.com or call 974-7827. Businesses, call 505-3651.

New GreenChoice Small Business Partners

Alori Property Management American Lung Association of Texas Leon J. Barish, Attorney at Law — Austin Computing Solutions Cachet Travel Center For Maximum Potential ClayWays Pottery Studio & Gallery Club de Ville Dirty Martin's Hamburgers Dynamic Reprographics Edward Jones Investments/ Brad Lemmon Fire Island Hot Glass Studio Flamingo Automotive Good Flow Honey & Juice Co. Holistic Healing Center Houston Chronicle IBEX Properties-IO Studios Isle Temple Healing Arts Gallery

James M. Shultz, MD Mediator Mojo's Daily Grind Pink Hair Salon & Gallery Planned Parenthood Public Citizen Robert R. Thoreson, DO Rue's Antiques Sharp Properties Starlite Restaurant Steve's Liquor Stores The Body Therapy Center The Green Commercial Broker — Childers Commercial Group Therapy Clothing Travis Green Condo Homeowners Association













Austin's Newest GreenChoice Corporate Champions

- ✓ Tree Trimming
- ✓ Street Lights

To schedule a speaker for your group, call 322-6144.



Average Bill Comparison

November '01 Residential - 1000 kWh

El Paso Electric	\$107.32
Texas-New Mexico (Gulf Coast)	\$103.55
Reliant Energy (Houston)	\$98.26
TXU Electric (Dallas)	\$92.00
West Texas Utilities (Abilene)	\$87.36
CP&L (Corpus Christi)	\$86.16
Entergy Gulf States (Beaumont)	\$83.17
Austin Energy	\$80.67
Bluebonnet Electric Co-op	\$79.75
Southwestern Public Service (Amarill	o) \$78.64
Guadalupe Valley Electric Co-op	\$75.07
Tri-County Co-op (North Texas)	\$71.04
CPS (San Antonio)	\$62.49
Source: Public Utility Commission of	f Texas

Para una Traducción en Español:

Si le gustaría recibir este folleto en Español, llame a Austin Energy al 322-6596.



Customer Service Center: 494-9400

Hours: Saturday 9:00 am - 1:00 pm; Weekdays 7:00 am - 9:00 pm

24-Hour Power Outage Reporting: 322-9100





More Austin Businesses Going Green











The Austin Independent School District (AISD) has become Austin's largest green power subscriber and #1 in the nation among school systems by signing up for 45 million kilowatt-hours (kWh) of green power annually. AISD brings to 38 the number of Corporate Champions in Austin Energy's GreenChoice program.

Capital Metro, Maudie's Cafe, College Houses and GTI Coatings are also new GreenChoice Corporate Champions — companies subscribing to a minimum of 700,000 kWh annually.

In all, 264 Austin businesses and over 7,000 residential customers participate in the GreenChoice program and have subscribed for 350 million kWh of green power for the coming year. This makes GreenChoice the #1 utility-sponsored green power program in the nation.

Austin Energy's primary renewable energy source is wind-generated electricity from West Texas. The Utility has contracted for 79 megawatts of wind power and is contracting for an additional 93 megawatts. By 2005, green power will represent 5% of our energy sales.

Free Home Weatherization For Those In Need

If you are an Austin Energy customer who meets income guidelines, you may qualify for free energy improvements for your home even if you rent, as long as you have lived in the home for at least a year, and with the consent of your landlord.

The program provides additional attic insulation if



Austin Energy Speakers' Bureau

Austin Energy has excellent speakers on a variety of topics for your business or community group. Topics include:

- ✔ Deregulation
- ✔ Energy Efficiency
- ✓ Customer Assistance Program
- ✔ Green Power Program
- ✓ Tree Trimming
- ✓ Street Lights

To schedule a speaker for your group, or to schedule a power oplant tour, call 322-6144.

Average Bill Comparison

September '03 Residential - 1000 kWh

* CP&L (Corpus Christi)	\$114.96
* Centerpoint (Reliant) Energy (Houston)	\$110.78
El Paso Electric	\$109.97
* Texas-New Mexico (Gulf Coast)	\$107.62
* West Texas Utilities (Abilene)	\$105.03
* TXU (Dallas)	\$104.34
Entergy Gulf States (Beaumont)	\$89.74



Businesses Help Make GreenChoice #1

Thanks to the more than 200 small businesses, 35 large Austin companies and 6,800 residential customers for giving Austin the #1 green power program in the nation. Last year, Austinites subscribed to more green

power than customers of any other utility-sponsored green power program in America. Last month's newsletter recognized our newest business subscribers. The businesses below were among the first to sign up when this program began. You can enroll your home or business in the nation's #1 green power program at www.austinenergy.com or call 974-7827 (businesses call 505-3651). And, visit our Web site for a complete listing of all GreenChoice® Corporate Champions and Small Business Partners.

GreenChoice Small Business Partners

Academy of Oriental Medicine Advanced Insulation of Texas Alori Property Management Amazing Face Amazonia Aquariums American Lung Association of Texas Audio Systems Austin Chronicle **Austin Computing Solutions** Austin Eye Clinic Austin Lyric Opera Austin Trust Company Avenue A HOA Avenue B Grocery & Market **Balcones Frame Supply** Bangs Hair Salon Barley + Pfeiffer, Inc. Bates Investigations Beaver Real Estate Beerland Ren's Workshop Bicycle Sport Shop Borden Emshoff **Butler Floors** Canterberry Commons HOA Carolyn Bates, Ph.D. Carter Design & Associates Casa de Luz Celebration Center for Maximum Potential **Building Systems** Chipotle Burritos & Tacos Chittamani Buddhist Center Cielo Wind Power City of Austin Employees' Retirement System City of Sunset Valley ClayWays Pottery Studio & Gallery Club de Ville Creekside Whole Health Center Crockett International CRS **Crystal Works** Cutler Automotive CWOL.com David Cramer, Ph.D. David Poole, Ph.D. Dirty Martin's Hamburgers

Dragon's Lair Drs. Rolland & Juli Fellows Dynamic Reprographics **Ecology Action of Texas** Edward Jones Investments/ Susan K. Combs TI Formby **Erlewine Guitars** Family Eye Clinic Far West Optical Fire Island Hot Glass Studio First Unitarian Universalist Church of Austin Flamingo Automotive Flatbed Press & Gallery Forbidden Fruit Friendly Car Care Good Flow Honey & Juice Company Guadalupe Arts Center Guerrero-McDonald & Associates Hangers Cleaners Hatch Partnership Healing Acupuncture Center Holistic Healing Center Horseshoe Bend Ranch Hostelling International Austin Houston Chronicle I Luv Video **IBEX Properties - IO Studios** In Step Inglis & Reynolds Inter-Cooperative Council - UT Student Housing Isle Temple Healing Arts Gallery John M. Scanlan Investments Lauterstein-Conway Massage School Leon J. Barish, Attorney at Law -Mediator Little People Development Center Littlefield Corporation Meals on Wheels & More Midtown Grooming Milkshake Media Mojo's Daily Grind Mother's Café & Garden

Olden Lighting

Open Door

Panasonic of Austin Paradise Pools & Spas Parkside Community Schools Paul Compton, MD Pink Hair Salon & Gallery Planned Parenthood Quickie Pickie Rafferty Ray Tonjes Builders Re:Source Texas REAL-COMP Renewable Energy Systems Robert R. Thoreson, DO Rose's Fresh Foods Rue's Antiques Ruta Maya International Headquarters SASS and Martin Brothers Fresh Dressings Scanlan, Buckle & Young Sharp Properties Shoal Creek Saloon Shoehorn Design Sierra Club - Lone Star Chapter Silk Road Spider House Star Bar Starlite Restaurant Steve's Liquor Stores Strand Brothers Student Heritage Housing Susan S. Fairbanks, CSW Telephone Distributors Incorporated Texas Delta Chi Texas Highway Patrol Association The Body Therapy Center The Green Commercial Broker -Childers Commercial Group The Osborne Companies Therapy Clothing Three Bears Childcare Travis Green Condo HOA Upper Crust Bakery Westenfield Development Company Wheatsville Co-op White Mountain Foods Wildflower Organics Zilker Skyline HOA

Orchard Plaza

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- ✓ Deregulation
- ✔ Energy Efficiency
- ✓ Customer Assistance Program
- ✓ Green Power Program
- ✓ Tree Trimming
- ✓ Street Lights

To schedule a speaker for your group, or to schedule a power plant tour, call 322-6144.



Average Bill Comparison

July '03 Residential - 1000 kWh

* West Texas Utilities (Abilene)	\$119.72
* CP&L (Corpus Christi)	\$114.96
El Paso Electric	\$109.97
* Texas-New Mexico (Gulf Coast)	\$107.62
* Centerpoint (Reliant) Energy (Houston)	\$101.46
* TXU (Dallas)	\$100.72
Tri-County Co-op (North Texas)	\$96.25
CPS (San Antonio)	\$93.30
Entergy Gulf States (Beaumont)	\$90.60
Austin Energy	\$82.89
Bluebonnet Electric Co-op	\$72.70
Guadalupe Valley Electric Co-op	\$71.57
Southwestern Public Service (Amarillo	\$70.68
* Participating in deregulation	

Para una Traducción en Español:

Source: Public Utility Commission of Texas

Si le gustaría recibir este folleto en Español, llame a Austin Energy al 972-9523.



Customer Service Center: 494-9400

Hours: Saturday 9:00 am - 1:00 pm; Weekdays 7:00 am - 9:00 pm 24-Hour Power Outage Reporting: 322-9100







#1 Green Power Program in America

Austin Businesses Powered by Clean Energy from GreenChoice

Corporate Champions

3M Company 823 Congress Ambion **AMD** Apple BAE SYSTEMS **BLOCKBUSTER** Capital Metro College Houses Concordia University Fisher-Rosemount Systems Four Seasons Ginny's + Merit Graeber, Simmons & Cowan **Greenwood Towers** GSD&M **GTI Coatings**

Habitat Suites Hotel

Heart Hospital of Austin Hyatt Regency IBM Iron Cactus Kinko's La Quinta **LBJS Broadcasting** Live Oak Development Maudie's Café Pier 1 Imports Rebekah Baines Johnson Center Samsung Solectron State Farm Insurance Texas Commission on **Environmental Quality** Texas Governor's Mansion Tokyo Electron



Green Power Program in America

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Small Business Partners

4001 Duval Salon Academy of Oriental Medicine Advanced Insulation of Texas Aesthetic Dental Design All Year Heating & Cooling Alori Property Management Amazing Face Amazonia Aquariums American Lung Assn. of Texas Audio Systems Austin Autohaus **Austin Chronicle Austin Computing Solutions** Austin Eye Clinic Austin Lyric Opera Austin Outdoor Gear & Guidance **Austin Quantity Photo** Austin Studios Austin Trust Company **Austin Veterinary Hospital** Avenue A Homeowners Assn. Avenue B Grocery & Market Bakones Frame Supply Bangs Hair Salon Barley + Pfeiffer, Inc. **Bates Investigations BENCHMARK Designers Goldsmiths** Ben's Workshop Bicycle Sport Shop Borden Emshoff **Butler Floors Canterberry Commons** Homeowners Assn. Carolyn Bates, Ph.D. Carter Design & Assoc. Caryl Dalton, Ph.D. Psychologist Casa de Luz **Casteel Fire Protection** Cedar Door Center for Maximum Potential **Building Systems** Chipotle Burritos & Tacos Chittamani Buddhist Center City of Austin Employees' Retirement System City of Sunset Valley ClayWays Pottery Studio & Gallery Club de Ville Convict Hill Floor Covering Corkran Energy, LP Creekside Whole Health Center Crockett International

CRS Crystal Works Cutler Automotive CWOL.com David Cramer, Ph.D. David Poole, Ph.D. Dirty Martin's Hamburgers Dr. Émilio M. Torres Dr. James Maynard Dragon's Lair Drs. Rolland & Juli Fellows Ducati Austin Dynamic Reprographics Ebenezer Baptist Church **Ecology Action of Texas**

Edward Jones Investments: Billy Johnson Cassandra Edlund David Nguyen Erin Hinzmann Fernando Kempff Guy Weinhold Larry Najvar Leo Holland Michael Davis Neil Walters Roy Longoria Roy Springer Susan K. Combs TJ Formby Travis Ross

Environmental Defense Erlewine Guitars Express Alterations by Ace Customs Tailors Family Eye Clinic Far West Optical FASTFRAME Feather & Fur First English Lutheran Church First Unitarian Universalist Church of Austin Flamingo Automotive Flatbed Press & Gallery Floor Covering Solutions Forbidden Fruit Friendly Car Care Good Flow Honey & Juice Company Greenstein & Kolker, Attorneys at Law Guadalupe Arts Center Guerrero-McDonald & Assoc.

Hampton Inn & Suites Downtown Austin Hangers Cleaners Hatch Partnership Healing Acupuncture Center Holistic Healing Center Horseshoe Bend Ranch Hostelling International Austin Houston Chronicle I Luv Video IBEX Properties - 10 Studios In Step Inglis & Reynolds Inter-Cooperative Council-UT Student Housing Isle Temple Healing Arts Gallery John M. Scanlan Investments JOSCO Joseph C. Osborn, CPA Kestrel Printing Kirby Hall School L. M. Holder III, FAIA La Casa Apartments Lauterstein-Conway Massage School Lazy Oak B&B Leon J. Barish, Attorney at Law - Mediator Lexington Homeowners Assn. Linsalata Realty Services Little People Dévelopment Center Littlefield Corporation Mars Restaurant & Bar Meals on Wheels & More Megavolt MFI Management, LLC Milkshake Media Moio's Daily Grind Mother's Café & Garden National Church Residences Olden Lighting Open Door Orchard Plaza Ozone Bikes Panasonic of Austin Paradise Pools & Spas Parkside Community Schools Paul Compton, MD PC Guru Perry Lorenz Pink Hair Salon & Gallery Planned Parenthood Plum Blossom Acupuncture & Massage Clinic Quickie Pickie Rafferty Ray Tonjes Builders

REAL-COMP

Renewable Energy Systems Renewable Generation, Inc. Robert R. Thoreson, DO Rootin' Ridge Toymakers Rue's Antiques Ruta Maya International Headquarters Rydman Record Retrieval SASS and Martin Brothers Sharp Properties Shoal Creek Saloon Shoehorn Design Sierra Club-Lone Star Chapter Silk Road Spider House St. James Episcopal Church Steve's Liquor Stores Strand Brothers Student Heritage Housing Summit Condos Telephone Distributors Inc. Texas Delta Chi Texas Highway Patrol Assn.
Texas Solar Power Co.
Texas Wesley United Methodist The Green Commercial Broker -Childers Commercial Group The Natural Gardener The Osborne Companies Therapy Clothing
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- Secure significant participation
 - Fixed cost component
 - Energy efficiency offsets
 - Recognition advertising
 - Dedicated salesperson
 - Key Accounts team





- Secure significant participation
 - Pursue news coverage
 - First 100% college/university
 - Largest subscription by school district
 - #1 in green power sales





- Include renewables in generation plan
 - Cost effective energy efficiency/DSM first response to load growth
 - 1% cost effective renewables annually
 - Generation diversity
 - Hedge against gas prices





- Success of GreenChoice
 - Utility investment
 - Fixed cost component
 - Recognition advertising
 - Full time salesperson
 - Inclusion in generation plan







November 5, 2003

